



ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

2012 / 2013 ANNUAL REPORT



About the AIBC

The Architectural Institute of British Columbia (AIBC) is an independent, professional self-regulatory body established in 1920 by provincial statute – the *Architects Act*. It is the AIBC's mandate to regulate the profession of architecture within the province in the public interest. This entails upholding excellence in the profession by establishing stringent education, experience and examination standards for entry to practice, as well as continuing competence and conduct standards through which architects maintain their exclusive rights to both practice and title in British Columbia.

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2012 / 2013 AIBC Council

As set out in the Architects Act, AIBC Council consists of 15 voting members who govern the affairs of the institute. Of these, 10 are architects (Architect AIBC) elected by their peers. Four council members, the Lieutenant Governor (LG) Appointees, are non-MAIBCs appointed by the provincial government. One council member sits as the representative of the University of British Columbia School of Architecture and Landscape Architecture.

Elected Councillors

David Yustin	(President)
Paula Grossman	(Vice-President)
Lynne Werker	(Treasurer)
Chip Barrett	(Registrar)
Robert Chester	
Eszter Csutkai	
Michael Green	
Scott Kemp	
Cal Meiklejohn	
Gord Richards	

LG Appointees

Steven Simons
Joe Thompson
David Toole
Mark Zacharias

UBC / SALA Representative

Chris Macdonald

Liaisons to Council

By tradition, AIBC Council invites guests to assist in an advisory, non-voting capacity. This includes colleagues from related professions. There are currently four such individuals: from the three associate categories of Architectural Technologist, Building Designer, Intern Architect, and representing the Interior Designers Institute of British Columbia (IDIBC)

David Boswell	(Building Designers / Residential Designers)
Jenny Chow	(Intern Architects)
Michael Currie	(Architectural Technologists)
Jim Toy	(Interior Designers)

Council Committees, Task Forces & Working Groups 2012 / 2013

Fee Structure Committee

Paula Grossman (Chair)
Michael Green
Lynne Werker

Staff: Karen Morris

Finance Committee

Lynne Werker (Chair)
Cal Meiklejohn
David Toole

Staff: Michael Ernest, Karen Morris

Governance Committee

Paula Grossman (Chair)
Gord Richards
David Yustin

Staff: Michael Ernest; Katherine Rau

Intern Architect Registration Expediting Committee

Gord Richards (Chair)
Eszter Csutkai
Michael Green
Scott Kemp
Jenny Chow (IA Liaison)

Staff: Joan Hendriks

Associates Options Task Force

Lynne Werker, Chair
Chip Barrett
Paula Grossman
Scott Kemp
Gord Richards
Steven Simons

Staff: Thom Lutes

Council Rules Working Group

Gordon Richards (Chair)
Robert Chester
Eszter Csutkai
David Toole

Staff: Thom Lutes

Operational Constraints Committee

Gord Richards
David Toole
David Yustin

Strategic Planning Working Group

Chip Barrett (Chair)
Robert Chester
Scott Kemp
Steven Simons
David Yustin

Staff: Paul Becker, Michael Ernest,
Joan Hendriks, Thom Lutes, David Wiebe

AIBC Staff

Michael Ernest Architect AIBC
Executive Director

E-mail: mernest@aibc.ca

Phone: 604.683.8588, ext. 304

Paul Becker Architect AIBC P.Eng.
Director of Professional Services

E-mail: pbecker@aibc.ca

Phone: 604-683-8588, ext. 307

Jackie Buchan, Paralegal
Illegal Practice & Professional Conduct
Coordinator

E-mail: jbuchan@aibc.ca

Phone: 604.683.8588, ext. 316

Vicki Charman
Admissions and Administration Coordinator

E-mail: vcharman@aibc.ca

Phone: 604.683.8588 ext. 313

Aleta Cho
Professional Development Coordinator

E-mail: acho@aibc.ca

Phone: 604.683.8588, ext. 318

Lisa Christensen MA
Senior Communications Specialist

E-mail: lchristensen@aibc.ca

Telephone: 604.683.8588, ext. 331

Maura Gatensby Architect AIBC
Practice Advisor

E-mail: mgatensby@aibc.ca

Phone: 604.683.8588, ext. 334

Joan Hendriks, Architect AIBC MRAIC
Professional Services Advisor

E-mail: jhendriks@aibc.ca

Phone: 604.683.8588, ext. 305

Thomas Lutes, Barrister & Solicitor
Deputy Executive Director and
General Counsel

E-mail: tlutes@aibc.ca

Phone: 604.683.8588, ext. 321

Karen Morris, CGA
Manager of Finance & Administration

E-mail: kmorris@aibc.ca

Tel: 604.683.8588, ext 317

Roisin O'Neill
Director of Registration & Licensing and
Human Resources

E-mail: registration@aibc.ca or roneill@aibc.ca

Telephone: 604.683.8588, ext. 313

Jennie Reckon
Communications Specialist

E-mail: JReckon@aibc.ca

Telephone: 604.683.8588, ext. 311

AIBC Staff (continued)

Gayle Roberts**Professional Conduct Coordinator**

E-mail: groberts@aibc.ca

Phone: 604.683.8588, ext. 310

Marguerite Wood**Accounting Assistant**

E-mail: mwood@aibc.ca

Phone: 604.683.8588, ext. 306

Kai-lani Rutland**Communications Specialist**

E-mail: KRutland@aibc.ca

Telephone: 604.683.8588, ext. 333

Emily Tyler**Registration, Licensing and****Administrative Assistant**

E-mail: etyler@aibc.ca

Telephone: 604.683.8588, ext. 324

Kim Underwood**Licensing Coordinator**

E-mail: membership@aibc.ca

Telephone: 604.683.8588, ext. 309

Yana Vassilenko**Administrative Assistant**

E-mail: YVassilenko@aibc.ca

Telephone: 604.683.8588, ext. 314

David Wiebe**Director of Communications**

E-mail: dwiebe@aibc.ca

Telephone: 604.683.8588, ext. 308

President's Report 2012 / 2013

The following is the message was delivered by AIBC President David Yustin Architect AIBC at the June 2013 AIBC Annual Meeting, prior to the election results for the 2013/2014 AIBC Council.

Some of you may recognize portions of my President's Report having been sent to you last week as a teaser in my last President's Message. What I am about to say today is the full extent of my report, including a more detailed account of the last year.

"It is much easier to be a critic than a creator." - Eli Mina, Parliamentarian.

This one sentence sums up a lesson I learned in my two years on council. As a previous critic of the institute, two years ago I felt the need to get involved in order to change what I did not like or, more honestly, did not understand.

To be more specific: What does it mean to be a council member? After being elected, AIBC Council members must agree to adhere to policies respecting council's responsibilities. In compliance with legislation, AIBC bylaws, codes and policies, the council is responsible for leading and guiding the organization toward achieving a vision as well as organizational outcomes that fulfill the mission of the organization.

Accordingly, council's specific job functions are to:

- Establish and maintain effective links with the stakeholders;
- Develop, monitor and review policies which lead and guide the organization;
- Assure high standards of organizational performance;
- In conjunction with the Executive Director, review all policies annually and where warranted by compliance monitoring or the review, policies will be modified, deleted or revised;
- Ensure that it is governing effectively and in the best interests of the public and the profession;
- Create and regularly review and renew the vision and outcomes to be achieved by the institute;
- Plan for the succession and diversity of the council;
- Set and follow an annual council work agenda; and
- Provide strategic direction to the institute.

Aside from the major functions of council, it is also important to never forget that B.C. architects have the privilege of self-regulation, as granted by the provincial government, to protect the public interest. Public interest, however, is a moving target that needs to be looked at as each issue arises. There is no one correct way to skin the proverbial cat. There can be more than one proposal to the resolution of an issue, and each may be seen as protecting the public interest. It is rarely as simple as, "This is right and that is wrong."

President's Report 2012 / 2013 (continued)

Now on to some specifics about the past council year.

Every council has its difficulties, strengths and weaknesses. Within what seemed like mere moments of being elected president in May 2012, I received the resignations of Messrs. Owen Pawson, Richard Peddie, and Tim Spiegel. Three of the four Lieutenant Governor Appointees to AIBC Council felt they could not continue and resigned.

It must be understood that the provincial government appoints Lieutenant Governor representatives. As such, these resignations were appropriately submitted to the Minister of Advanced Education, whose ministry is responsible for the Architects Act. However, the minister did not initially accept these resignations and the three stayed on until September, when they again resigned. This time the Minister accepted.

It is certainly significant that three of four sitting LG Appointees would choose to resign at the same time. Their coordinated action undoubtedly sent a message of concern about both the current issues facing council and the climate at the council table.

In the recent years prior to my becoming president, the tone and temperature of council deliberations had become heated and polarizing. It was a great cause for concern, not only for me but also our government minister. Hence, one of my first decisions as president was to involve a facilitator for an extended annual planning process and, at the minister's recommendation, to invite an independent monitor to observe some council meetings in order to guide us in finding a more collegial and productive way of working together.

In doing so, I said to myself that "attacking issues instead of people is what the profession expects". I was committed to re-establishing a climate of civil discourse and mutual respect at the council table. In that, I believe that council has made great progress. Is the situation perfect? No, but it was comforting to hear the independent monitor say that he felt there was no longer a need to attend our meetings, and that this council is no different than any other.

It is actually good governance and the duty of council members to speak up when they do not agree. However, tolerance is required when fundamental ideologies clash. Quite often an opposing opinion will either strengthen an argument or poke enough holes that the weaknesses can no longer be ignored.

That's a little back history; now let's look forward.

As architects, we are trained to think differently. We view the world fully formed, before even one brick has been laid. We have an amazing ability to transport others and ourselves into a world that only we can see until we begin to articulate those ideas. It is sometimes years of pen to paper, meetings, collaborations, even disagreements and arguments, but there comes a time when working together finally produces results.

President's Report 2012 / 2013 (continued)

The workload of council this year has been enormous. At its 2012 retreat, council had identified many areas requiring immediate attention. I am pleased to report that items that have plagued this institute for many years have benefitted from a year of consultation, scrutiny and debate.

Council was surprised to hear that the last strategic plan created for the AIBC was conducted in 1995. It became very apparent that a new, progressive and forward-looking strategic plan was needed before the year ended. With both staff and council coming together with eager involvement, we have a new strategic plan (to be presented later this afternoon for your comments and questions) that focuses the efforts of AIBC Council and staff, aligning them on one unified path.

Perhaps overshadowing everything else this year was the “associate’s issue”. For nearly a decade now, various councils have wrestled with the question of whether there is a place within the institute for non-architects from the architectural technology, building design and interior design worlds. That issue was part of an initiative – now dormant – to dramatically amend or replace the Architects Act with modern legislation.

I am pleased to announce that this year’s council has passed, with a resounding majority, a recommended resolution to this associates issue. However, this is only the first of many steps. Ultimately, next year’s council will have to deal with implementation. Resolution can only take place within a framework of open consultation with members.

Council is eager to present the results of its work to the members on these two topics, and receive constructive and informed feedback.

With unanimous support of council, one of my first tasks on the national scene was to fly across the country and negotiate entry into the national Examination for Architecture in Canada system (ExAC). I am proud to say that as of January 1, 2013, the AIBC has become a part of ExAC and is an active participant on the ExAC Committee. This is seen as a positive step in unifying the national internship program, and gives B.C. intern architects a choice between writing National Council of Architectural Registration Boards’ Architectural Registration Examination or ExAC. The choice is now theirs to make.

In addition, council continues to remain dedicated to help streamline the Internship in Architecture Program, and to review real or perceived roadblocks preventing IAs from becoming registered. I heard a statistic at a presentation in St. Johns, Newfoundland, suggesting the average age of an IA in B.C. is 38 years old. That means for every 25 year-old IA, there is a 51 year-old IA. This is not only a problem in B.C., but nationally as well.

The program is meant to be a two-to-five-year transition stage for young, burgeoning architects, but some are parking themselves in this associate class, not seeing the value in registering as a full member. Something must be done to help our young become professionals or the profession will die of atrophy.

President's Report 2012 / 2013 (continued)

Other initiatives of this year's council included:

- Setting up a working group to look at the fee structure for the organization. The questions asked were, "Can changes be made that make fiduciary sense, and be beneficial to the membership? Are fees a barrier in some way?" Theoretical models have been analyzed, and I hope this work will continue under the next council so that recommendations can be brought to council for a vote and implementation.
- Establishing an Operational Constraints Committee to carry out the annual performance review and compensation of the Executive Director as well as considering human resources issues pertaining to AIBC Council or ED-to-council issues.
- Creating the Council Rules Working Group whose task it was to come up with streamlined rules for the council table. Robert's Rules of Order will govern any issues arising that are not covered by these new council rules.
- Some have criticized this council for spending too much time navel-gazing. To that, I say this introspective work had to be done in order for our house to be built on solid ground. The work of council is rarely easy and never done. It is forever changing with the times. The 2012/2013 AIBC Council did not dismiss the good work done by previous councils, but rather used it as a foundation upon which to build. Further, it was encouraged in knowing that all opinions at the table were heard with equal value, debated and then compiled into motions that council was able to thoroughly review, digest, discuss and then vote on. I am proud to say that no voice was discouraged from speaking.
- A few other initiatives, not strictly related to AIBC Council but happening around the AIBC, included:
 - The creation of a new Lifetime Achievement Award for an individual architect. The first call for nominations will be coming this month - please check the AIBC web site for details.
 - Speaking of web sites, if all goes well, the new AIBC web site will be launched sometime in June. The user-friendly overhaul of the existing web site has been focused on accessibility so that users can navigate more intuitively. We are all excited about the unveiling.
 - Last but not least, coming sometime in June, will be the start of registration for this fall's annual conference. I hope to see all of you there.

President's Report 2012 / 2013 (continued)

I would very much like to thank this year's council members; Vice President Paula Grossman; Executive Director Mike Ernest; senior and supporting staff; and the various boards and committees for all of their hard work in helping to manoeuver through a challenging and exciting year. I will look on this journey as a great learning experience. If asked what I am most proud of, it is the coming together and focusing of the talents of our volunteers and staff in resolving some of the issues from the past, with a strong view to the future.

Sincerely,

A handwritten signature in black ink, appearing to read 'D. Yustin', with a long horizontal flourish extending to the right.

David Yustin Architect AIBC
AIBC Council President
davidyustin@gmail.com

Treasurer's Report 2012

I am honoured to provide the 2012 Treasurer's Report. It provides financial highlights of the year with reference to the audited statements and a summary of the work done by council's standing Finance Committee with the support of staff.

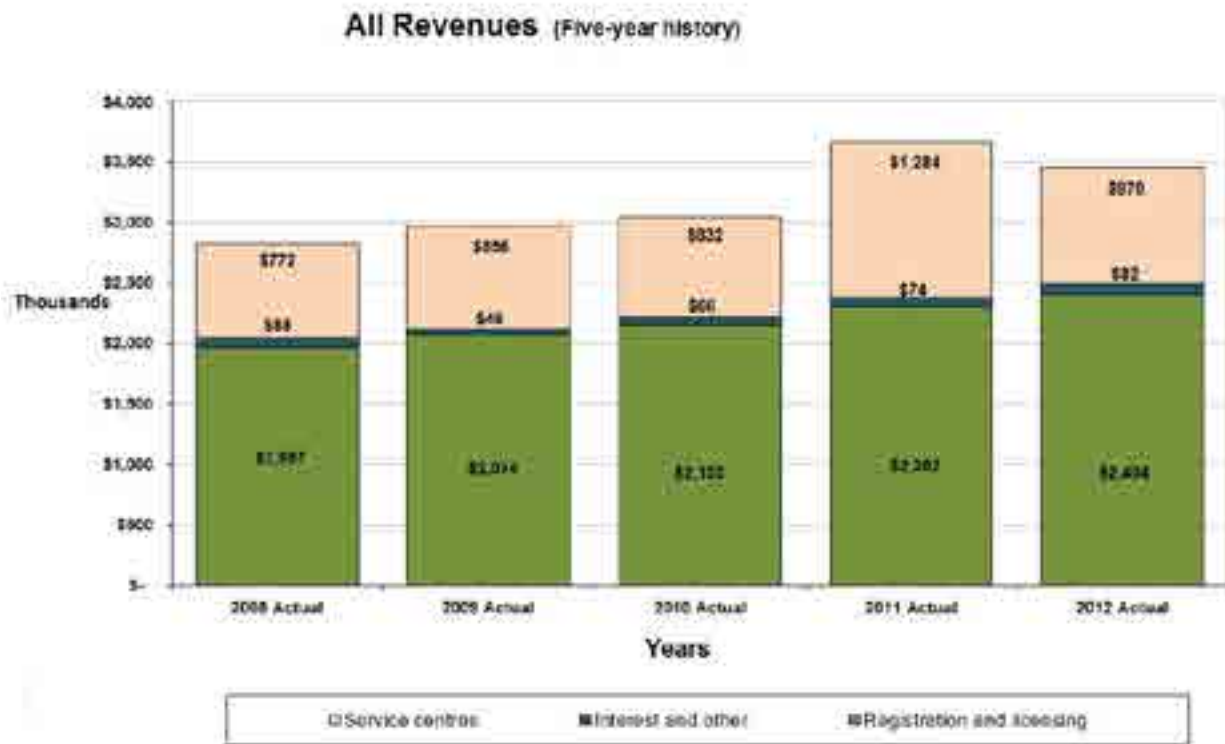
The Finance Committee's mandate is approved by council and, like all other council committees and task forces, assists council in carrying out council's duties. The Committee reports directly to council as a whole and works with the Executive Director and the Manager of Finance and Administration. Council updated the Finance Committee's mandate to conform to best practices given the size of our organization such that it conducts the ongoing overview and review of all aspects related to the AIBC's financial health. The new mandate includes policy, financial health, budget and audit responsibilities. The approved terms of reference for the Finance Committee may be found online at <http://www.aibc.ca/aibc/council/index.html>

The annual financial cycle starts with establishing the budget. The AIBC budget is based on conservative estimates for revenue and expenses. Fees for registration and licensing fund about two thirds of the annual cost of operations. The balance of revenue is earned from a variety of sources such as: rental of AIBC-owned premises, courses, conference registration, document sales, sponsorship and advertising. Council reviews and approves the annual budget and, by way of the budget, sets the schedule of annual fees for the upcoming year, in November.

As in previous years, accounting firm Wolrige Mahon LLP has audited the institute's financial statements. Their firm was duly appointed at the AIBC's 2012 Annual Meeting by a vote of the membership (*Architects Act S.23*). Following best governance practices the Finance Committee met with the Auditor, with and without staff, prior to the submission of the audited statements to council. The President will file the audited AIBC Financial Statements at the AIBC'S Annual Meeting on 01 June 2013 (*Architects Act S.22*) and will be asking members to accept council's recommendation that Wolrige Mahon LLP continue as the auditors for 2013 at the Meeting. The President and Treasurer signed the audited statements per audit requirements. This is the first year that the Architectural Institute of British Columbia's financial statements were prepared in accordance with the new Accounting Standards for Not-For-Profit Organizations (ASPNO). There was no impact or adjustment as a result of adopting the new standards set out by the *Canadian Institute of Chartered Accountants (CICA) Handbook*. (Refer to Note 2 in the statements for more detail).

As of December 31, 2012, the AIBC shows an operating surplus for the year of just under \$408,000 and holding \$1.94 million of cash and short-term assets. The cash and short-term assets have accumulated over several years. The 2012 surplus is the result of unbudgeted revenue and unspent monies remaining at the end of the year.

Treasurer's Report 2012 (continued)



Referring to the *Statements of Revenue over Expenditures - Operating Fund*, significant material differences between 2011 and 2012 in areas of the operation may be explained as follows:

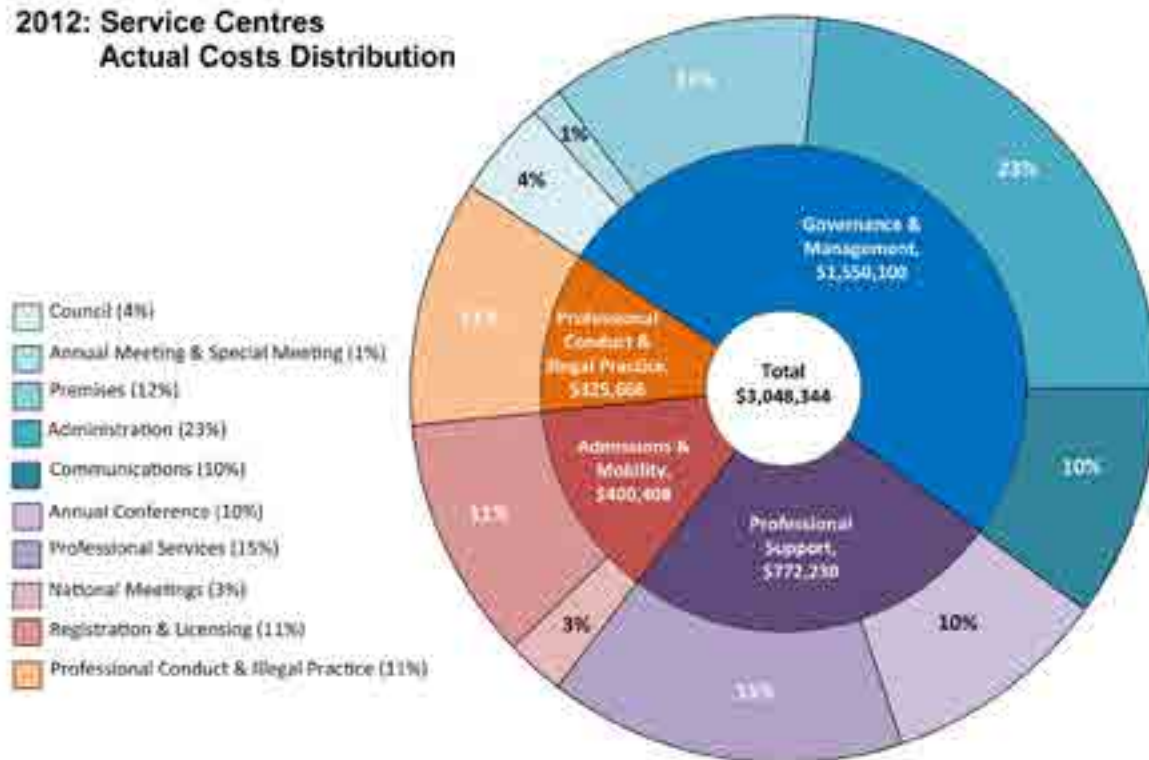
- **Premises:** vacant premises owned by the AIBC were rented in 2012. Such income had not been budgeted and earned less money in the previous year.
- **Annual Conference:** Though the 2012 AIBC Conference was significantly smaller than the one the AIBC hosted jointly with the RAIC in 2011, it netted significantly more revenue.
- **2012 Annual Meeting:** includes the additional costs of the bylaw package.
- **2012 Special Meeting:** was unbudgeted.
- **Registration and Licensing:** The development of the Broadly Experienced Foreign-trained Architect funded by a Federal grant through the RAIC was managed by the

AIBC through all of 2011 and only part of 2012, explaining the reduction of income. The reduction in expenses is due to less staff and the resulting reduction in salaries and benefits.

Treasurer's Report 2012 (continued)

- Council: In 2012 council undertook a number of important initiatives. These initiatives had neither been budgeted for nor undertaken in the previous year and include: the Members' Engagement Survey, council facilitation and training, governance training and addressing the associates issue. The additional expenses were primarily for the professional survey, legal opinion to assist in resolution of associates issue and facilitation services to ensure dialogue and productive discourse at the council table.

**2012: Service Centres
Actual Costs Distribution**



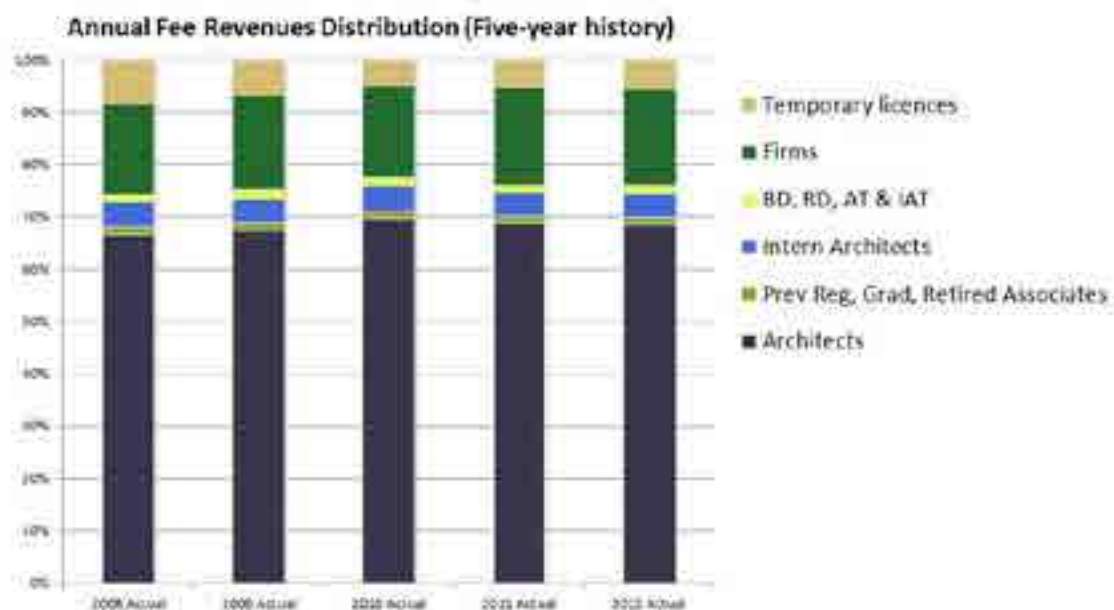
Referring to the *Statements of Financial Position* significant material differences between 2011 and 2012 may be explained as follows:

- **Prepaid expenses:** The AIBC agreed to join the rest of the Canadian provincial regulators in offering the national Examinations for Architects in Canada (EXAC). The \$75,000 entry fee was paid December 31, 2012 as per our agreement with EXAC. This extraordinary cost will be expensed in 2013.
- **Deferred revenue:** Annual fees are invoiced late in the year. In 2011 the AIBC received a higher volume of payment for the registration and licensing fees for 2012 prior to the end of the year than it did in 2012 for 2013. The difference in volume amounted to \$80,000.

Treasurer's Report 2012 (continued)

The Finance Committee has, since the 2012 council election, focused on updating the mandate of the Finance Committee, the financial policies, and the information and reports to council to current and best governance practices in order to better assist council's fulfillment of their financial oversight responsibilities and to provide for more transparency. The work of the committee has been comprised of:

- Revising the mandate and name of council's standing committee to ensure that the appropriate oversight responsibilities are outlined.
- Augmenting the format of financial statements/reporting procedures for clarity and ease of monitoring and forecasting the financial status of the organization.
- Providing written and verbal Finance Committee reports at each council meeting.
- Initiating the review of the ongoing accumulation of the operating surplus.
- Recommending a review of the fee schedule structure and exploration of alternate approaches of the profession's financial support of the organization.



- Developing council expense policies to ensure fair and reasonable reimbursement of out-of-pocket expenses in the course of a council's member's duty.
- Initiating the development of an earlier budget cycle process to permit broader review and discussion by council.
- Developing capital budget requirements.

Treasurer's Report 2012 (continued)

- Recommending a review of the surplus, including the Contingency Reserve Fund, starting with a risk analysis assessment.
- Reviewing the status of the Contingency Reserve Fund and recommending the transfer in 2013 of the accumulated interest to the Operating Fund.

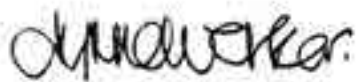
Some of the above work initiated in 2012, such as the recommendations in regards to the transfer of the accumulating interest in the Contingency Reserve Fund, the accumulating operating surplus and the review of the fee structure, will be realized in 2013-2014.

Governance education has also played a part this year. Lynne Werker and David Toole attended the three day Institute of Corporate Directors/University of Toronto's Rotman School of Management certificate course Governance Essentials Program for Directors of Not-for- Profit Organizations. Lynne Werker also attended the Institute's Boardroom Finance Essentials one day workshop. All of council was walked through a 'finance essentials' workshop generously led by David Toole, Lieutenant Governor Appointee. David's knowledge of financial management and controls and has been instrumental in helping to improve the oversight and reporting procedures.

I trust that should you have any questions regarding the Treasurer's Report you will not hesitate to contact myself or the President. In closing, I would like to thank my Finance Committee colleagues: David Toole, Lieutenant Governor Appointee; and Cal Meiklejohn, Architect AIBC; and staff: Executive Director Michael Ernest Architect AIBC; and Manager of Finance and Administration Karen Morris, CGA) for the hard and good work accomplished in 2012. I would also like to thank council as a whole for their support.

We will be entrusting the work-in-progress to next year's Finance Committee once it has been appointed by the 2013-14 AIBC Council. I look forward to seeing the fruits of the work started this year and meeting you at the Annual Meeting.

Respectfully submitted,



Lynne Werker Architect AIBC Treasurer

Audited Financial Statements 2012

ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

Vancouver, B.C.

FINANCIAL STATEMENTS

December 31, 2012 and 2011

Audited Financial Statements 2012 (continued)



INDEPENDENT AUDITOR'S REPORT

To the Members and Associates of the Architectural Institute of British Columbia:

We have audited the accompanying financial statements of Architectural Institute of British Columbia, which comprise the statements of financial position as at December 31, 2012, December 31, 2011 and January 1, 2011, and the statements of revenue over expenditures - operating fund, statements of revenue over expenditures - contingency reserve fund, statements of changes in operating fund balances, statements of changes in contingency reserve fund balances and statements of cash flows for the years ended December 31, 2012 and December 31, 2011, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Audited Financial Statements 2012 (continued)

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Architectural Institute of British Columbia as at December 31, 2012, December 31, 2011 and January 1, 2011, and its financial performance and its cash flows for the years ended December 31, 2012 and December 31, 2011 in accordance with Canadian accounting standards for not-for-profit organizations.

"Wolrige Mahon LLP"

CHARTERED ACCOUNTANTS

March 19, 2013
Vancouver, B.C.

Audited Financial Statements 2012 (continued)

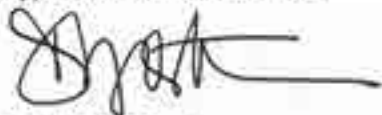
ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

STATEMENTS OF FINANCIAL POSITION

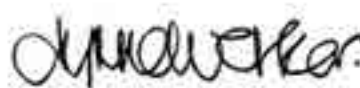
December 31, 2012 and 2011 and January 1, 2011

	December 31, 2012 \$	December 31, 2011 \$	January 1, 2011 \$
Assets			
Current			
Cash and short-term investments	1,573,284	1,234,439	1,173,180
Restricted cash and temporary investments - Contingency Reserve Fund (Note 5)	366,721	359,032	-
Receivables	137,906	106,109	76,820
Supplies, at cost	25,307	33,051	26,868
Prepaid expenses	108,372	51,403	51,168
	2,211,590	1,784,034	1,328,036
Deferred charges (Note 6)	25,946	6,213	9,500
Property and equipment (Note 7)	2,599,003	2,706,965	2,701,386
	4,836,539	4,497,212	4,038,922
Liabilities			
Current			
Payables and accruals	150,881	145,631	89,489
Deferred revenue	358,537	439,976	372,320
	509,418	585,607	461,809
Fund Balances			
Operating Fund	3,960,400	3,552,573	2,983,528
Contingency Reserve Fund	366,721	359,032	593,585
	4,327,121	3,911,605	3,577,113
	4,836,539	4,497,212	4,038,922

Approved on behalf of Council:



David N.M. Yustin, Architect AIBC
President



Lynne Werker, Architect AIBC
Treasurer

Audited Financial Statements 2012 (continued)

ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

STATEMENTS OF REVENUE OVER EXPENDITURES - OPERATING FUND

For the years ended December 31, 2012 and 2011

	Schedule	2012 \$	2011 \$
Revenues			
Fees	1	2,403,552	2,301,703
Interest/Other/Fines	2	82,428	74,302
Administration	3	1,094	1,146
Premises	4	213,226	156,627
Council	5	-	-
Communications	6	56,284	57,418
Annual conference	7	376,215	603,870
Annual meeting	8	-	-
Special meeting	9	-	-
Registration & licensing	10	74,287	128,918
Professional services	11	249,085	291,466
Conduct & illegal practice	12	-	14,800
		<u>3,456,171</u>	<u>3,630,250</u>
Expenses			
Interest/Other/Fines	2	38,726	36,364
Administration	3	677,305	665,348
Premises	4	357,759	339,342
Council	5	127,247	68,166
Communications	6	307,461	307,996
Annual conference	7	300,080	608,579
Annual meeting	8	28,499	16,234
Special meeting	9	13,102	-
Registration & licensing	10	400,408	486,197
Professional services	11	472,150	466,572
Conduct & illegal practice	12	325,607	309,992
		<u>3,048,344</u>	<u>3,304,790</u>
Excess of revenues over expenditures - Operating Fund		407,827	325,460

Audited Financial Statements 2012 (continued)

ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

STATEMENTS OF REVENUE OVER EXPENDITURES - CONTINGENCY RESERVE FUND

For the years ended December 31, 2012 and 2011

	2012 \$	2011 \$
Revenues		
Interest	7,689	9,032
Excess of revenues over expenditures - Contingency Reserve Fund	7,689	9,032

Audited Financial Statements 2012 (continued)

ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

STATEMENTS OF CHANGES IN OPERATING FUND BALANCES

For the years ended December 31, 2012 and 2011

	2012 \$	2011 \$
Fund Balance, Beginning	3,552,573	2,983,528
Excess of revenue over expenditures	407,827	325,460
Transferred from Contingency Reserve Fund	-	243,585
Fund Balance, Ending	3,960,400	3,552,573

STATEMENTS OF CHANGES IN CONTINGENCY RESERVE FUND BALANCES

For the years ended December 31, 2012 and 2011

	2012 \$	2011 \$
Fund Balance, Beginning	359,032	593,585
Excess of revenue over expenditures	7,689	9,032
Transferred to Operating Fund	-	(243,585)
Fund Balance, Ending	366,721	359,032

Audited Financial Statements 2012 (continued)

ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

STATEMENTS OF CASH FLOWS

For the years ended December 31, 2012 and 2011

	2012 \$	2011 \$
Cash flows related to operating activities		
Excess of revenues over expenditures - Operating fund	407,827	325,460
Excess of revenues over expenditures - Contingency reserve fund	7,689	9,032
	415,516	334,492
Adjustments for items not affecting cash:		
Amortization	124,535	125,366
Amortization of deferred charges	5,739	3,287
	545,790	463,145
Changes in non-cash working capital:		
Receivables	(31,797)	(29,289)
Supplies	7,744	(6,184)
Prepaid expenses	(56,969)	(235)
Deferred charges	(25,472)	-
Payables and accruals	5,250	56,143
Deferred revenue	(81,439)	67,656
	363,107	551,236
Cash flows related to investing activities		
Purchase of property and equipment	(16,573)	(130,945)
Net increase in cash	346,534	420,291
Cash, beginning	1,593,471	1,173,180
Cash, ending	1,940,005	1,593,471
Cash represented by:		
Cash and short-term investments	1,573,284	1,234,439
Restricted cash - contingency reserve fund	63,455	11,316
Restricted temporary investments - contingency reserve fund	303,266	347,716
	1,940,005	1,593,471

Audited Financial Statements 2012 (continued)

ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

NOTES

For the years ended December 31, 2012 and 2011

The Architectural Institute of British Columbia is a self-governing professional body. The Institute was incorporated under the Friendly Societies Act in 1914 and continued under the Architects Act of British Columbia in 1920. The Institute provides regulation, education and other services to the public, its members and other registrants. The Institute is exempt from income tax under Section 149 of the *Income Tax Act*.

Note 1 Significant Accounting Policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO") and include the following significant accounting policies:

Fund Accounting

The Institute follows fund accounting procedures, thus giving recognition to Council's restrictions on the use of resources. The fund classifications are as follows:

- | | |
|--------------------------|---|
| Operating Fund | - used for general revenues and expenditures, capital expenditures, and other unspecified unbudgeted financial needs. |
| Contingency Reserve Fund | - used to provide for unanticipated and emergency financial requirements. |

Financial Instruments

Measurement of financial instruments

The Institute measures its financial assets and financial liabilities at fair value at the acquisition date. Transaction costs related to the acquisition of financial instruments subsequently measured at fair value are recognized in excess of revenues over expenditures when incurred. The carrying amounts of financial instruments not subsequently measured at fair value are adjusted by the amount of transaction costs directly attributable to the acquisition of the instrument.

The Institute subsequently measures all of its financial assets and financial liabilities at amortized cost.

Impairment

Financial assets measured at amortized cost are assessed for indications of impairment at the end of each reporting period. If impairment is identified, the amount of the write-down is recognized as an impairment loss in excess of revenues over expenditures. Previously recognized impairment losses are reversed when the extent of the impairment decreases, provided that the adjusted carrying amount is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in excess of revenues over expenditures.

Audited Financial Statements 2012 (continued)

ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

NOTES

For the years ended December 31, 2012 and 2011

Note 1 Significant Accounting Policies (continued)

Property and Equipment

Property and equipment is recorded at cost and amortized using the straight-line method over the following estimated useful lives of the assets:

Building	-	40 years
Office furniture	-	10 years
Office equipment	-	5 years
Computer equipment	-	3 years
Computer software	-	3 years

Deferred Charges

Deferred charges consist of lease commissions, which are being amortized on a straight-line basis over the terms of the related lease.

Donated Goods and Services

The Institute and its members benefit from donated goods and services. Donated goods and services are not recognized in these financial statements.

Revenue Recognition

Revenue from course and examination fees and from other programs where revenue is identified with delivery of services is recognized when the courses, examinations and other services are presented.

Other amounts charged for member, associate and firm fees are recognized as revenue in the year to which they apply. Fees collected in advance that relate to the next fiscal year are recorded as deferred revenue.

Settlement payments and fines are recognized when their collection is assured and all of the Institute's internal processes and any known external appeals are complete.

Rental revenue is recognized on a straight-line basis over the term of the lease.

Interest and other revenue are recorded when earned.

Use of Estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Audited Financial Statements 2012 (continued)

ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

NOTES

For the years ended December 31, 2012 and 2011

Note 2 Impact of the Change in the Basis of Accounting

These financial statements are the first financial statements of the Institute prepared in accordance with ASNPO. The Institute adopted ASNPO in accordance with the *Canadian Institute of Chartered Accountants ("CICA") Handbook* Section 1501, First-Time Adoption by Not-for-Profit Organizations. In accordance with ASNPO, the Institute has:

- applied the same accounting policies throughout all periods presented; and
- retrospectively applied effective ASNPO standards as of January 1, 2011, as required.

The adoption of ASNPO had no impact on the previously reported assets, liabilities and equity of the Institute and, accordingly, no adjustments have been recorded in the comparative statements of financial position, statements of revenue over expenditures - operating fund, statements of revenue over expenditures - contingency reserve fund, statements of changes in operating fund balances, statements of changes in contingency reserve fund balances and statements of cash flows. Certain disclosures included in these financial statements reflect the new disclosure requirements of ASNPO.

Note 3 Financial Instruments

Items that meet the definition of a financial instrument include cash and short-term investments, restricted cash, receivables and payables and accruals. It is management opinion that the Institute is not exposed to significant market risk, currency risk, interest rate risk or other price risk arising from these financial instruments.

Risks and concentrations

The Institute is exposed to various risks through its financial instruments, without being exposed to any significant concentrations of risk.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Institute is exposed to liquidity risk in respect of its payables and accruals.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Institute is exposed to credit risk in respect of its receivables. The Institute provides credit to its clients in the normal course of its operations.

Audited Financial Statements 2012 (continued)

ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

NOTES

For the years ended December 31, 2012 and 2011

Note 4 Capital Disclosures

The Institute considers its capital structure to consist of operating and contingency reserve fund capital totalling \$4,327,121, as detailed in the statement of financial position.

The Institute's objectives when managing its capital are to safeguard the Institute's ability to continue as a financially viable organization and to serve the needs of the public and the Institute's architects and other registrants.

In order to facilitate management of its capital requirements, the Institute prepares annual budgets which are approved by the Institute's Council.

Note 5 Restricted Cash and Temporary Investments - Contingency Reserve Fund

Restricted cash and temporary investments - Contingency Reserve Fund consist of the following:

	2012 \$	2011 \$
Restricted cash	63,455	11,316
Restricted temporary investments	303,266	347,716
	<u>366,721</u>	<u>359,032</u>

Note 6 Deferred Charges

	2012 \$	2011 \$
Deferred lease commissions	41,545	16,073
Accumulated amortization	(15,599)	(9,860)
	<u>25,946</u>	<u>6,213</u>

Audited Financial Statements 2012 (continued)

ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

NOTES

For the years ended December 31, 2012 and 2011

Note 7 Property and Equipment

	Cost	2012 Accumulated Amortization	Net	2011 Net
	\$	\$	\$	\$
Land	815,720	-	815,720	815,720
Building	2,655,378	951,071	1,704,307	1,772,143
Office furniture	128,425	110,112	18,313	23,100
Office equipment	66,537	46,644	19,893	25,549
Computer equipment	217,939	180,030	37,909	53,045
Computer software	122,512	119,651	2,861	17,408
	<u>4,006,511</u>	<u>1,407,508</u>	<u>2,599,003</u>	<u>2,706,965</u>

Note 8 Line of Credit

The Institute has a demand operating line of credit of \$450,000 available to it, which bears interest at Royal Bank prime plus 1% per annum. As at December 31, 2012, no amounts are drawn on this line of credit.

The line of credit is secured by:

- a general security agreement having a first charge on all the Institute's assets; and
- a collateral first mortgage including an assignment of rent in the amount of \$700,000 covering Strata Lots 17 and 18, 440 Cambie Street, Vancouver, B.C.

Audited Financial Statements 2012 (continued)

ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

SCHEDULE OF REVENUES AND EXPENDITURES - OPERATING FUND

For the years ended December 31, 2012 and 2011

	2012 \$	2011 \$
Schedule 1		
FEES REVENUE		
Architects	1,596,483	1,533,914
Associates	172,839	165,532
Affiliates	3,192	3,996
Firms	438,530	412,131
Temporary licences	126,512	117,526
Registration and reinstatement	73,996	68,604
	<u>2,403,552</u>	<u>2,301,703</u>
Schedule 2		
INTEREST/OTHER/FINES (NET)		
Documents, signs and seals	57,394	54,992
Interest (excluding Contingency Reserve Fund interest)	28,839	15,604
Other	4,195	3,706
	<u>82,428</u>	<u>74,302</u>
Less: expenses	<u>(38,726)</u>	<u>(36,364)</u>
	<u>43,702</u>	<u>37,938</u>
Schedule 3		
ADMINISTRATION (NET)		
Salaries, benefits, and contracts	476,844	431,701
Operating costs	180,811	210,647
Accounting and audit	19,650	23,000
	<u>677,305</u>	<u>665,348</u>
Less: revenue	<u>(1,094)</u>	<u>(1,146)</u>
	<u>676,211</u>	<u>664,202</u>
Schedule 4		
PREMISES (NET)		
Premises	233,224	213,976
Amortization	124,535	125,366
	<u>357,759</u>	<u>339,342</u>
Less: revenue	<u>(213,226)</u>	<u>(156,627)</u>
	<u>144,533</u>	<u>182,715</u>

Audited Financial Statements 2012 (continued)

ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

SCHEDULE OF REVENUES AND EXPENDITURES - OPERATING FUND

For the years ended December 31, 2012 and 2011

	2012 \$	2011 \$
Schedule 5		
COUNCIL		
Council and president	26,352	23,074
Special projects	67,640	-
Other	33,255	45,092
	<u>127,247</u>	<u>68,166</u>
 Schedule 6		
COMMUNICATIONS (NET)		
Communications programs, committees, events, administration	38,408	22,929
Publications, multimedia, newsletters	35,943	48,889
Salaries, benefits, and contracts	233,110	236,178
	<u>307,461</u>	<u>307,996</u>
Less: revenue	(56,284)	(57,418)
	<u>251,177</u>	<u>250,578</u>
 Schedule 7		
ANNUAL CONFERENCE (NET)		
Annual conference	300,080	608,579
Less: revenue	(376,215)	(603,870)
	<u>(76,135)</u>	<u>4,709</u>
 Schedule 8		
ANNUAL MEETING		
Annual meeting	<u>28,499</u>	<u>16,234</u>
 Schedule 9		
SPECIAL MEETING		
Special meeting	<u>13,102</u>	<u>-</u>

Audited Financial Statements 2012 (continued)

ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

SCHEDULE OF REVENUES AND EXPENDITURES - OPERATING FUND

For the years ended December 31, 2012 and 2011

	2012 \$	2011 \$
Schedule 10		
REGISTRATION & LICENSING (NET)		
Salaries, benefits, and contracts	276,202	311,829
Program, committees, administration	74,987	123,404
Annual assessment - national initiatives	49,219	50,964
	<u>400,408</u>	<u>486,197</u>
Less: revenue	(74,287)	(128,918)
	<u>326,121</u>	<u>357,279</u>
 Schedule 11		
PROFESSIONAL SERVICES (NET)		
Salaries, benefits, and contracts	399,385	390,279
PD course expenses	56,077	39,083
Programs, committees, administration	16,688	37,210
	<u>472,150</u>	<u>466,572</u>
Less: revenue	(249,085)	(291,466)
	<u>223,065</u>	<u>175,106</u>
 Schedule 12		
CONDUCT & ILLEGAL PRACTICE (NET)		
Salaries, benefits, and contracts	289,776	272,769
Legal (Discipline)	8,543	6,208
Programs, committees, administration	27,288	31,015
	<u>325,607</u>	<u>309,992</u>
Less: revenue	-	(14,800)
	<u>325,607</u>	<u>295,192</u>

Treasurer's Report "Looking Forward" 2013



Treasurer's Report "Looking Forward" 2013 (continued)

1. THE STRATEGIC PLAN AND ASSOCIATE RECOMMENDATIONS

- The **Strategic Plan** and **Associate Recommendations** initiatives are currently in process
- The **Strategic Plan** will assist in better fiscal and project planning and review processes.
- Continuing the work of notice and consultation in regards to the **Associate Recommendations** will improve the efficiency and effectiveness of the organization and allow the organization to move forward with a robust regulatory regime in place.

2. ACCUMULATED OPERATING SURPLUS

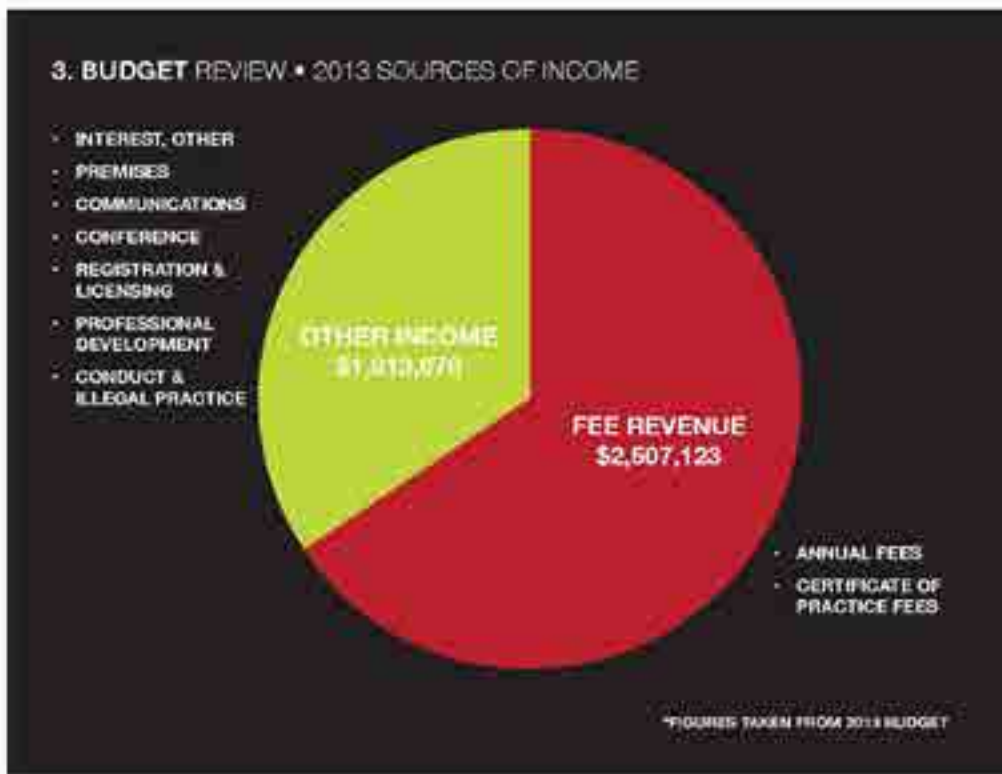
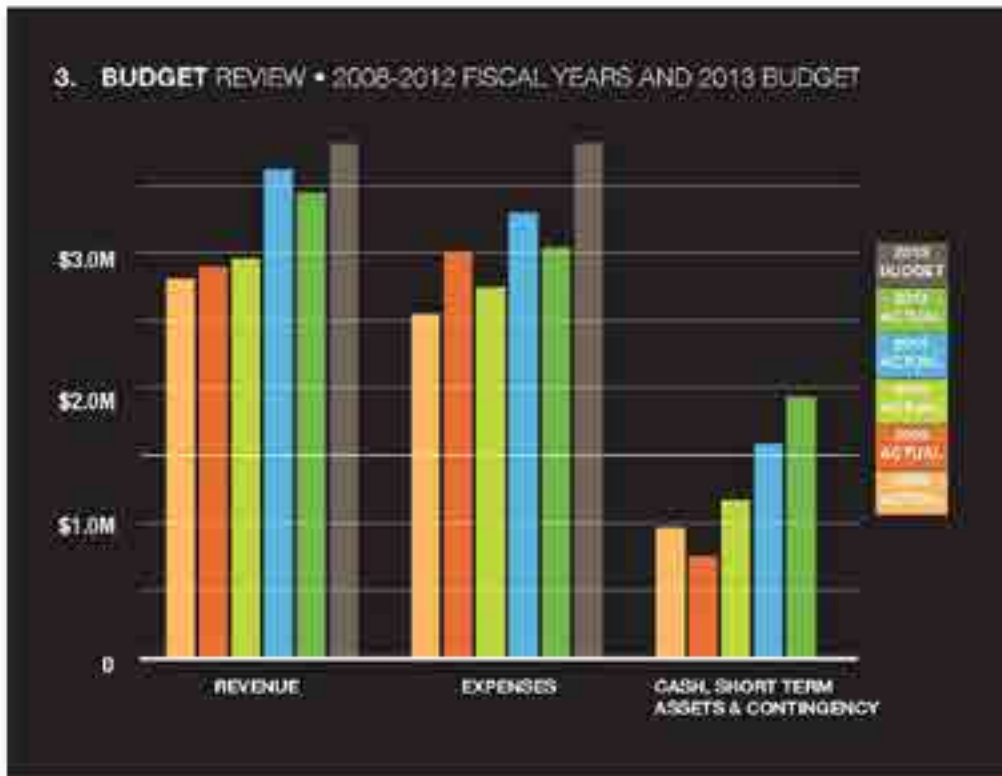
1. A **Risk Assessment Report** has just been received by the Finance Committee. \$1.94M at end of 2012 in cash, short term assets, and contingency fund.

The Finance Committee will review the report and recommend appropriate contingency allocations, amounts and policies in regards to risk management for review by council.

The allocation of monies in addition to contingency requirements might then be reviewed.

2. The **Strategic Plan** and work to realize the **Associate Recommendations** will inform the budget for 2014. Some unbudgeted expenses may be incurred in 2013 as a result of work arising from each of these significant initiatives.
3. The Finance Committee is reviewing alternative strategies, including fee strategies, to prevent further accumulation of surplus funds without a purpose.

Treasurer's Report "Looking Forward" 2013 (continued)



Treasurer's Report "Looking Forward" 2013 (continued)

3. BUDGET REVIEW • ONGOING COMMITTEE WORK

The Finance Committee is a standing committee of council.

Work will continue to:

- Review trends
- Improve reporting
- Increase transparency and clarity of information
- Improve budget planning cycle
- Improve project planning cycles

4. FEE STRUCTURE REVIEW

Mandate of the committee:

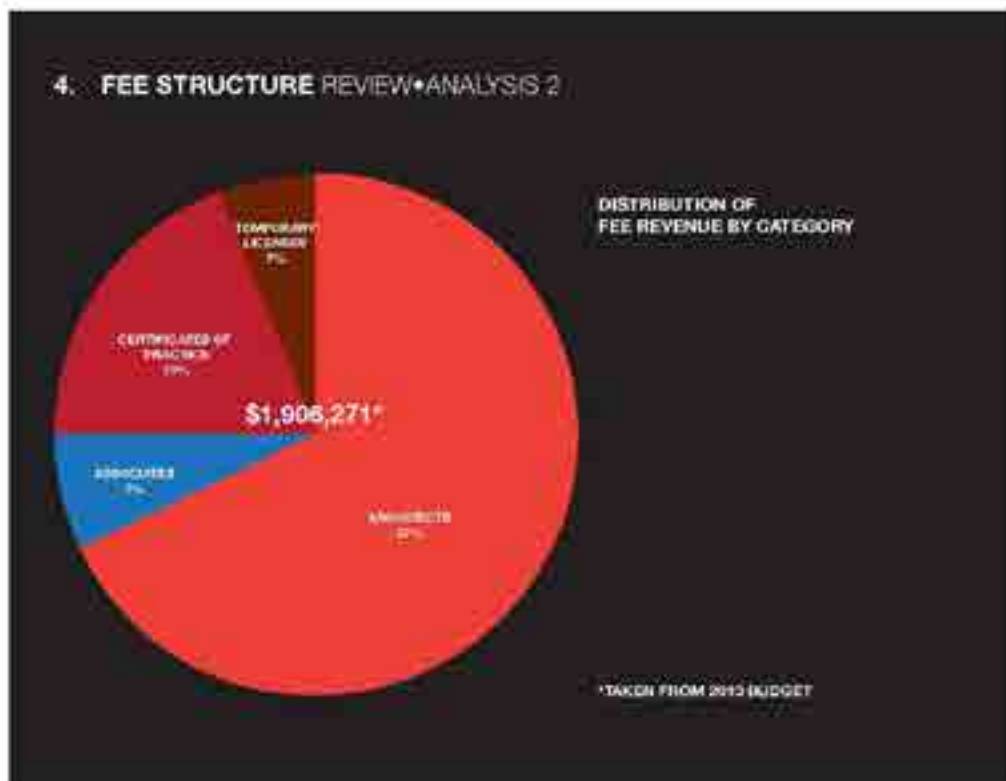
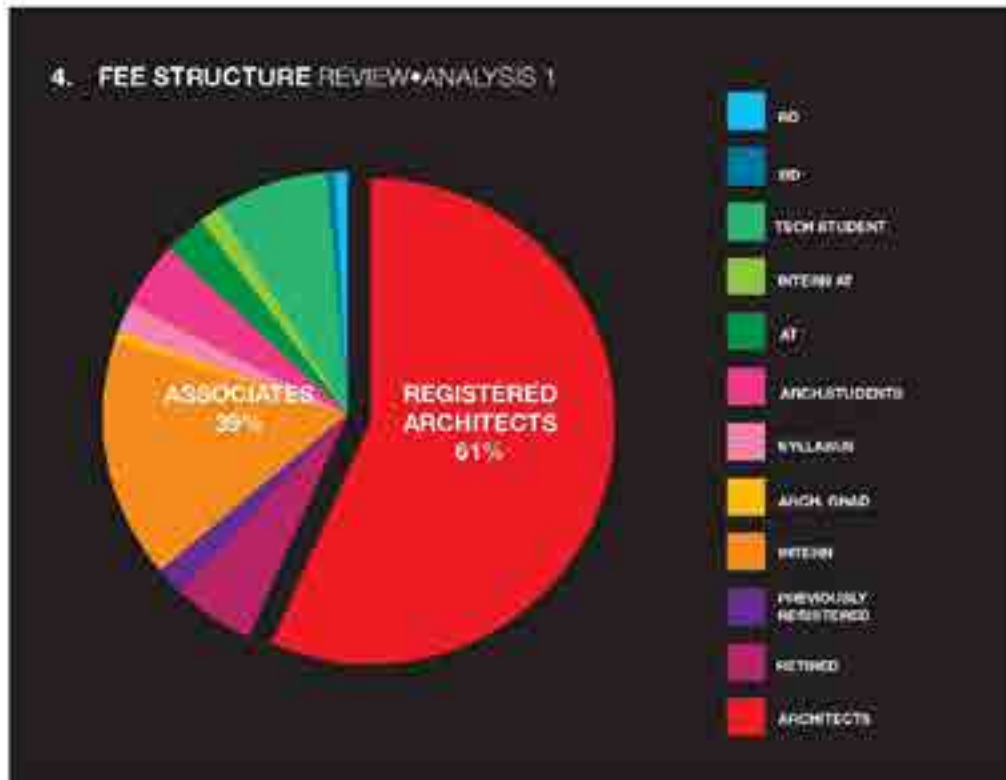
- To review the structure and integration of the fees, both individual and firm, so that there is an equitable balance between the sizes of practices and an equitable balance between what members pay and what firms pay

Specific assignments:

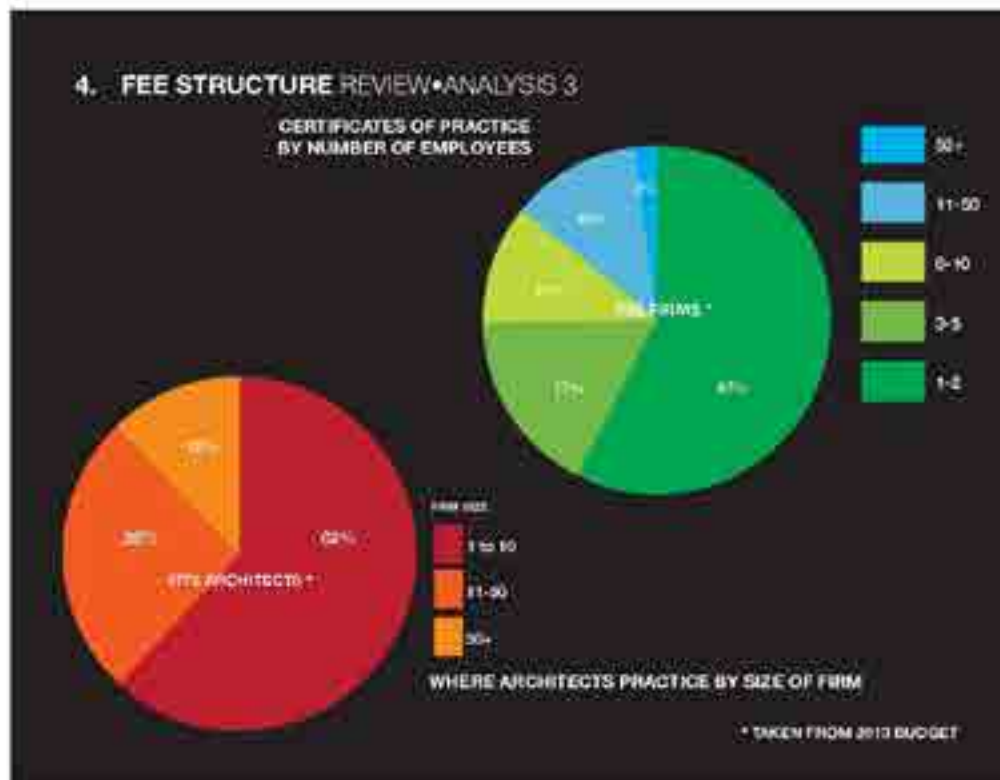
1. Review the current fee structure and compare to Canadian architectural regulatory bodies and others such as neighbouring states in U.S.
2. Establish guiding principles for fee structure
3. Recommend fee structure for 2014 annual fee billing by June 30, 2013



Treasurer's Report "Looking Forward" 2013 (continued)



Treasurer's Report "Looking Forward" 2013 (continued)



4. FEE STRUCTURE REVIEW • PRINCIPLES

1. Value-based fee system that encourages architects/interns to get/maintain registration
2. Business entity should support the regulator; all firms to share in the burden equally
3. Burden of fees **should not** be disproportionately on the shoulders of individual members. Equitable balance between what the firms pay and what the members pay
4. The certificate of practice holders, the business entity, need to support the regulation of practice of architecture, principle of fairness
5. Encourage new firms with reasonable fees
6. Consultation with members

The Fee Committee's work may, if completed, inform the budget process and fees for 2014.

Treasurer's Report "Looking Forward" 2013 (continued)



Registrar's Report 2012

I am pleased to report continued growth in the AIBC membership. The number of Architects registered at year end in BC (1767) increased modestly by 1.5% over 2011, from 1741 in 2011. There were 112 new Architects registered in BC in 2012, more than half of whom became registered through reciprocity or inter-recognition agreements with Canadian and U.S. jurisdictions. The number of Architect registrations coming from the Intern Architect pool was 24 this year, slightly down from previous years. The Registration Board and the Registration & Licensing Department continue to work diligently in supporting our intern architects along the path towards registration, through active participation with initiatives of the national Internship in Architecture Program (IAP) and adoption of the Examination for Architects in Canada (ExAC).

Detailed figures for newly-registered Architects in British Columbia are as follows:

- 24 through completion of the IAP (first registration)
- 52 through Canadian Reciprocity
- 18 through US Inter-Recognition
- 14 through Alternative Qualifications (first registration)
- 4 through Reinstatement (previously registered at the AIBC)

The number of intern architects (495) has decreased marginally by 0.4% from 2011. However, as can be seen from the following spreadsheet statistics, the number of intern architects has remained fairly steady over the past six years. This reflects that a healthy number of intern architects are completing the IAP and becoming registered as architects to balance the number of intern architects beginning the program.

The number of architectural practices is increasing across all categories, with the notable exception of the decrease in the number of sole proprietors, indicating a shift towards incorporation of even small firms.

The AIBC has recently participated in several notable national and international negotiations, increasingly reaching across our provincial borders, within Canada, with the United States and with architectural registration jurisdictions in Europe and the Pacific Rim. This is intended to increase the effectiveness of the registration process and to facilitate mobility of members, intern architects and firms.

At their July 2012 meeting, Council endorsed the AIBC's participation in the (ExAC), adopting the Canadian examination as one of the requirements for registration in British Columbia. Intern Architects registered at the AIBC will be able to write the annual ExAC in November 2013. In addition, the institute will continue to recognize and support the NCARB Architectural Registration Examination (ARE), allowing intern architects to be eligible for reciprocal licensing with the United States. This decision of AIBC Council has been the product of extended consultation and negotiations, and will provide improved opportunities for intern architects while further harmonizing national standards.

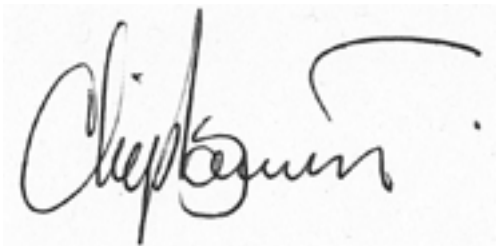
Registrar's Report 2012 (continued)

Several revisions to the both the national Internship in Architecture Program (IAP) and the AIBC's own IAP came into effect as of January 2013. These changes are a result of national consultations and consensus. The most significant outcome of these revisions is a shorter, more focused program of required experience and it is anticipated a more direct path to registration as an architect.

Finally, but significantly, the national Broadly Experienced Foreign-trained Architects (BEFA) Program was officially launched on September 21, 2012 as an initiative to facilitate the process for internationally-trained architects seeking to work and register in Canada. BEFA was developed and piloted in British Columbia through the AIBC and is now in place for all 11 provincial and territorial architectural licensing authorities in Canada. The national BEFA program is being administered by the Canadian Architectural Certification Board (CACB).

An ongoing commitment to the evolution of registration policy directions remains a focal point for AIBC Council. The many programs and services offered would not be possible without the support of a team of hard-working staff and volunteers.

Sincerely,

A handwritten signature in black ink, appearing to read 'Chip Barrett', with a stylized flourish at the end.

Chip Barrett Architect AIBC
Registrar

Registrar's Report 2012 (continued)

The following is a detailed representation of the AIBC register numbers:

AIBC Register Tally	Dec. 31, 2008	Dec. 31, 2009	Dec. 31, 2010	Dec. 31, 2011	Jan 9, 2013	Difference Dec. 2011 - Dec. 2012
REGISTER ENTRIES						
Members	1579	1650	1724	1741	1767	1.5%
Architects	1553	1624	1698	1716	1740	1.4%
Honourary Members	26	26	26	25	27	8.0%
Associates	1203	1323	1212	1314	1337	1.8%
Architectural Graduates	23	25	20	18	18	0.0%
Intern Architects	494	487	487	497	495	-0.4%
Previously Registered Members	74	64	60	61	64	4.9%
Retired Architects	132	134	141	146	154	5.5%
Architectural Technologists	78	82	80	75	88	17.3%
Intern Architectural Technologists	36	42	40	47	43	-8.5%
Building Designers	40	37	30	25	20	-20.0%
Residential Designers	37	35	34	23	19	-17.4%
Student Associates						
Architectural	101	120	113	129	148	14.7%
Syllabus	55	54	53	56	60	7.1%
Technologists	133	243	154	237	228	-3.8%
Firms	922	928	978	1001	1024	2.3%
Certificate of Practice - Corporations	352	375	406	429	448	4.4%
Certificate of Practice - Partnerships	56	53	56	55	57	3.6%
Certificate of Practice - Sole Proprietorships	342	345	348	339	330	-2.7%
Certificate of Joint Practice	4	4	4	4	4	0.0%
Inactive	168	151	164	174	185	6.3%
Temporary Licences	67	51	37	34	40	17.6%
TOTAL REGISTER ENTRIES	3,771	3,952	3,951	4,090	4,168	1.9%

AIBC Register Update 2012 / 2013

Register Changes June 2012 - June 2013

MEMBERS

Architects:

(By Internship)

Bettina Balcaen
Megan Chalmers
Vivian Chang
Andrei Chisinevski
Asher De Groot
Jeffrey Doble
Paul Fast
Sylvie Gagnon
Jay Gillman
Ronald M. Hart
Ivan B. Ilic
Mona Jahedi
Timothy Kindrat
David Kitazaki
Elisabeth Kwan
Horace Lai
Yiju Lee
Jennifer Lippa
Fang Liu
Douglas Luteyn
Andrew MacLean
Michael Mammone
Jason E. Minard
Sanaz Mani
Igor Nardin
Jozef Pavlic
Antonio Puerto
Gerry Reibling
Heather Spinney
Scott Staniul

Pamela Ubeda
Andrea van Niekerk
Ivan Velikov
Calvin Wang
Rufina Wu
Jing Xu
Jinyong Yum
David Zieben

(By Canadian Reciprocity)

Lynn R. Arrington
Peter James Atkinson
Darrel Gordon Babuk
Vaidila Banelis
Jean-Daniel Bernier
Paul Blaser
Brigitte Bilodeau
Atef Boulos
Mark Burkart
Darren Burns
Kathleen Busby
David S. Cheetham
Arnold See Chun Chan
Ann Daniel
Andrew Filarski
Caroline Gagnon
Benjamin T. Gardner
Martin Gerskup
Jason-Emery Groen
Russell Holden Hazzard
Brett Parker Hotson
Kai Hotson
Wiepke David Jansen
Viktors Jaunkalns
Laura Killam
Linus Lam
Robert La Pierre
Yue Li
Patrick MacLeamy

Paul Marques
Alan Brechin McFarlane
Gregory McIlwain Dunn
C. Walker McKinley
Luis Francisco Medina Medina
Farhad Mortezaee
Victor Joseph Muego
Gary James Mundy
Derek Newby
Lind S. Nyman
Peter Osborne
Jerald Peters
Thomas H. Robson
Theodore Grant Sandstra
Michael Saul Shugarman
Renato Silvestri
Tara Simmer
David C. K. Sin
Jamie Smiley
John Stark
Jeremy H. M. Sturgess
Claudina C. E. Sula
Bernard E.W. Turkewitsch
Frank W. Vanbetlehem
Vincent Van Den Brink
Martin A Veenhoven
Douglas Walter
Edward Watson
Craig A. Webber
Carolynn D. Wilson
Leo C. Zerjav
Nickolas Zigomanis

(By Inter-recognition via USA)

Daun P. St. Amand
Taichi Azegami
Bradley T. Barker
Joe Chauncey
Deborah M. DeBernard

AIBC Register Update 2012 / 2013 (continued)

(By Inter-recognition, cont.)

James L. Escobar
Stephen J. Fautsch
Glenn Gardner
Eric Grigel
Kent Hanway
Sean Hegstad
Hector Hocsman
Alexandru F. Ionescu
Brian R. P. Johnson
Brian R. Johnson
Lydell Jason King
Dan Misri
Juan Nunez
Glenn E. Ratajczak
Robert C. Rice
Sian Roberts
Ellen Stoner
Todd Tierny
Thomas Vitous
Rochelle D. Wallis
Joseph Wicentowich
Nicholas P. Zalany

(By Alternative Qualifications)

Saeed Akhavan
Dominador Daplas
Amir Farbehi
Hank Kampman
Yehia Madkour
Armin Maerkl
Regina Maerkl
Namrta Mathur
Shida Neshat-Behzadi
Ali Shakarchi
Omar Take Y Koda
Michael Thorpe
Shoghig Tutanjian-Attal

Diane Valentine
Wentao Zhou

(By Reinstatement)

Paul Anderson
Robert Billard
Douglas Cardinal
John Chislett
Barbara Dewhirst
Kimly Mangum
Michelange Panzini

LICENSED MEMBER RESIGNATIONS

(Changed to Previously Registered Member)

Stephen Burland
John Downing
Jeana Malick
Bozurka Pejdic-Morrison
Dean Russell
Mark Scheurer
William Steinberg
Jing Xu

(To Retired Architect)

Linda Baker
Michael F. Brown
Mary Brunet
Philip Burrowes
Carlos Castellon
Gen Chanady
Ronald Dies
Lawrence Doyle
Costanzo Gabriele
Raffaele Greco

Alan Hodgson
Robert Hutnik
Robert B. McDonell
William Parneta
Adam Policzer
Robert Powers
David Sze
David Weiser
Kenneth P.K. Wong

(Full Resignations)

Dwight Atkinson
George Brandt
Larisa Brodsky
Peter S. H. Clark
Deanna Clarke
Rodney Cottrell
Gianni DeBortoli
Robert Di Maio
Robert Elsworth
Kevin Evernham
Girish Ghatalia
Michael Hall
Drummond Hassan
John Holmes
Jessica Hutchison
Eric Lagerberg
Peter Lattey
Yuen-Ming May Lee
Tomas Machinowski
Neil Mackenzie
Lionel Merson
Pawel Mikolajczak
Thomas Nahachewsky
Peter Olynky
David Parker
Robert Pashuk
Kathryn Quinn
David Rodgers

AIBC Register Update 2012 / 2013 (continued)

(Full Resignations, cont.)

Alex Ryou
Mark Scheurer
Andreas Schneider
John Stewart
David Suttle
Tom Sztuk
William Valentine
Robert Young

DECEASED MEMBERS:

Nicholas Bawlf
Arthur Boyd
Gregg Lutz
Edward Maifredi
Kiyoshi Matsuzaki
Helen O'Toole
Lloyd Plishka
Clyde Rowett
Kenneth G. Terriss
Frank Tofin
Kanau (Kon) Uyeyama
John Woodworth

FIRMS

New Certificates of Practice:

Altusworks Architecture
AMB architecture Inc.
Arcnet Design Architecture
Bennett Architect Inc.
Benssen Design Studio
Architecture + Urban Design Inc.
Bohlin Grauman Miller
Architects, Inc.
Breakhouse Architecture
Cascadia Architects Inc.
Charles Durrett Architect

Checkwitch Poiron Architects Inc.
Coupland Kraemer Architecture
+ Interior Design Inc.
David C. Norback, Architect
David Zeibin Architect
DEM Architecture Ltd.
Denis Bruneau Architecture
Dwell Design + Architecture
Equine Architecture, P.C.
FAAB Architecture + Design Inc.
Green Ridge Architecture
HDR Architecture Associates, Inc.
Holst Architecture P.C.
Inspired Architecture
Janet Lutz Architect
JB Larano Architecture Inc.
Jinyong Yum Architecture
Jordan Kutev Architect Inc.
JW Architecture
Kent A. Hanway Architect
Maia Low Architecture
Marko Simcic Architect
Michael John McCall, Architect
Middleton Architect
Northern Sky Architecture Inc.
Padley Architecture + Consulting Inc.
Parkin Architects Western Ltd.
Quadra Architecture
Radiant City Architecture Inc.
Renato Silvestri Architect
RTKL Architects Canada Inc.
Shauna Noyes Architect
Shugarman Architecture and
Design Inc.
Simcic + Uhrich Architects
Stark Architect
Streamlinearchitect Corporation
Tamon Architecture Inc.
Tony Osborn Architecture

TRB Architecture and Interior
Design Inc.
TRTA Architecture Ltd.
VC Architecture Inc.
Wonderland Architectural
Office Inc.
Zacharko Yustin Architects
Incorporated

Firm Name Changes

ACM Architecture Inc.
Formerly: 007 Architecture BC Inc.
Arno Matis Architecture Inc.
Formerly: Iconstrux Architecture Ltd.
B + H Architects Inc.
*Formerly: B + H BuntingCoady
Architects Inc.*
Bregman + Hamann Architects
Formerly: B + H Architects
ChernoffThompson Architects North
*Formerly: Bryan Chernoff
Thompson Architects*
Damant Architecture Corporation
Formerly: Gregory Damant Architect
Francl Architecture Inc.
*Formerly: Walter Francl
Architecture Inc.*
Grout McTavish Architects Inc.
Formerly: Clive Grout Architect Inc
Kato Martyn Architects
Formerly: Ron Kato Architect
Lu Tang Architecture Ltd.
*Formerly: Lu Tang Architecture
& Planning*

AIBC Register Update 2012 / 2013 (continued)

Firm Name Changes, cont.

Peter Johannknecht Architecture Inc.
Formerly: Architect Peter Johannknecht

SNC-Lavalin Architects and Engineers Inc.
Formerly: Genesis Network Architecture + Engineering Inc.

Studio B Architects
Formerly: Plan B Architects

Tony Osborn Architecture Ltd.
Formerly: Tony Osborn Architecture

Changes From Inactive To Active

Endall Architecture Inc.

Changes from Active To Inactive

David S. Rodgers Architect Inc.

New Inactive Firms

Andrew D. Tankard Architect Ltd.
Ben Checkwitch Architect Inc.
Cartier Architecture Interior Design Inc.
D.J. Edmunds Architect Ltd.
Elaine Jong, Architect Inc.
Gary James Mundy Architect Ltd.
Mark Hentze Architect Inc.
Martin Nielsen Architect Inc.
Martin P. Jones Architect Ltd.
NKC Architect Inc.
Peter Hildebrand Architecture Inc.
Peter Osborne Architect Ltd.
Wallace K. Ewert Architecture Inc.

Firms Closed

Alan James Hodgson, Architect
Architecture Building Culture
Brian Hulme, Architect Ltd.
Carlos S. Castellon Architect Inc.
Carman Kwan Architect
CJP Architects Ltd.
Craig Edward Simms: Architect
D + D Architecture
David Weiser Architect
David Yustin Architect
David Zacharko Architect
Ed Cepka Architect
Eileen Fletcher, Architect
Frank W. Musson Ltd.
Gen Chanady, Architect
Graham D. Fligg, Architect Ltd.
Holst Architecture P.C.
John Marchant Architect Ltd.
K.G. Terriss Architect
Kalamalka Architecture Ltd.
Linda Baker Architect Inc.
Martin Architecture
Michael Hall – Architect
Ray Wolfe ARchitect
Rob Young Architect
Robert Di Maio Architect
Robert Elsworthy Architecture
Robert Powers Architect Inc.
Ron Dies Architecture
Schneider Architecture (Aug 2012)
Spatial Dynamics Architecture & Interior Design
Water Street Architecture Inc.
Y.M. May Lee Architect

TEMPORARY LICENCES

New Temporary Licences

David Argo #201203
ID Workshop Inc.
Collab. Arch: Richard Newell,
Architect AIBC
Project: Winery, Lillooet, BC

Carl Blanchaer #201215
WZMH Architects
Collab. Architect: Alora Griffin
Architect AIBC
Project: CIBC Retrofit, Prince Rupert, BC

Carl Blanchaer #201301
WZMH Architects
Collab. Arch: Alora Griffin,
Architect AIBC
Project: CIBC Branch Retrofit, Prince George, BC

Thomas Christofferson #201209
Bjarke Ingels Group
Collab. Architect: Joost Bakker
Architect AIBC
Project: Residential High Rise

Asdrubal Franco # 201213
Domoarchitecture
Collab. Arch: Jeremy Woolf
Architect AIBC
Project: Retail space renovation in Vancouver International Airport

Asdrubal Franco #201213
Domoarchitecture
Collab. Architect: Michael Burton
-Brown Architect AIBC
Project: Interior renovation to retail space at YVR

AIBC Register Update 2012 / 2013 (continued)

New Temporary Licences, cont.

Ralph Giannone #201204
Giannone Petricone Associates Inc.
Collaborating Architect: Jeremy Woolf MAIBC

Project: Food Court Exterior Entrance at Richmond Centre

Ralph Giannone #201205
Giannone Petricone Associates Inc.
Collaborating Architect: Jeremy Woolf MAIBC

Project: Renovations to 609 Granville St.

Ralph Giannone #201206
Giannone Petricone Associates Inc.
Collaborating Architect: Jeremy Woolf MAIBC

Project: Renovations to 777 Dunsmuir St.

Carlos Gonzales #201214
Ardicon Projects
Collab. Architect: Robert Salikan Architect AIBC

Project: Townhouses, Surrey, BC

R. Craig Goodman #201302
CS&P Architects Inc.
Collab. Arch: Ron Kato, Architect AIBC

Project: Automobile Showroom Renovation

Robert Goyeche #201211
Rounthwaite Dick & Hadley Architects Inc.

Collab Arch: Craig Taylor Architect AIBC
Project: New Operations Centre & Works Yard for City of Surrey

Harry Gugger #201216
Harry Gugger Studio
Collab. Architect: Selwyn Dodd Architect AIBC
Project: The Exchange

Tom Kundig #201305
Olson Kundig Architects
Collaborating Architect: Jim Meiklejohn Architect AIBC
Project: Naramata Lakehouse, Naramata, BC

Stephane L'Ecuyer #201304 TLA
Collab. Arch: Mark Ritchie Architect AIBC
Project: Retail store renovations – Richmond Centre

Harry Pellow # 201212
Pellow + Associates Architects Inc.
Collab. Arch: Jordan Levine Architect AIBC

Project: Multi-use commercial/residential development

Donald Schmitt #201217
Diamond And Schmitt Architects Inc.
Collab. Architect: David McIntyre Architect AIBC

Project: Expansion of Trades and Renewal Building at Okanagan College

Paul Steelman #201207
Steelman Partners, LLP
Collab. Arch: William D. Fisher MAIBC
Project: South Surrey Casino Project

Eric Toker #201208
Toker + Associates Architecture Industrial Design Ltd.
Collab. Arch Dennis Voigt

Architect AIBC
Project: Teck Corporation Offices

Alain Voyer #201202
Alain Voyer, architect
Collab. Arch: Alora Griffin Architect AIBC
Project: Gas & fume treatment centres

Jan Willemse #201210
Zimmer Gunsul Frasca Architects LLP
Collab. Arch: Patrick Cotter Architect AIBC
Project: Mixed-use high rise development

Alice Yiang #201203
Montgomery Sisam Architects
Collaborating Architect: Knut Boeck MAIBC
Project: New Hospital Pavilion at VGH

Temporary Licences Cancelled or Complete

Todd Colbourne #201109
Colbourne & Kembel Architects Inc.
Collab. Arch: Darryl Condon, Architect AIBC

Project: New warehouse building at CFB Esquimalt, Victoria, BC

Vassos Demetriou TL 7427
Demetriou & Associates, Architects
Collab. Arch: Nick Bevanda, Architect AIBC

Project: Res. Multi-family project 400 units & improvements (Greata Ranch), Peachland, BC

AIBC Register Update 2012 / 2013 (continued)

Temporary Licences Cancelled or Complete, cont.

Peter Pascaris #201007
Queens Quay Architects
International Inc.
Collab. Arch: Jeremy Woolf,
Architect AIBC
Project: Renovations to H&M
store, Vancouver, BC

Donald Schmitt #8143
Diamond & Schmitt Architects
Collab. Arch: David McIntyre,
Architect AIBC
Project: Faculty of Law Building
at UBC 13,590 sq. m.

Donald Schmitt #200902
Diamond & Schmitt Architects
Collab. Arch: David McIntyre,
Architect AIBC
Project: New library at Thompson
Rivers University, Kamloops, BC

ASSOCIATES

New Intern Architects

Mina (Elisa) Ahn
Omer Arbel (Reinstatement)
Orod Aris
Emma J. Artis
Arash Atash
Gregory Aunger
Usman Aziz
Magali Bailey
Meghdad Barani-Najafabadi
Matthew Beall
Bryan Beca
Milos Begovic
Thomas Bocahut

Annie Boivin
Sarah Brar
Charles M. Britton
Tyler Brown
Samantha Bruegger
Marie Caillier
Dominique Cameron
Julian Carnrite (Reinstatement)
Melvin Castro
Tomasz Cerejeski (Reinstatement)
David Cha
Pai Lun Byron Chiang
Jonathan Choo
Sarah Christianson
Olena Chytra
Tijana Corluka
Colin Crabbe
David Cromp
Mary Cuk
Jessica Cullen
Piers Cunnington (Reinstatement)
Shane Czystyha
Patrick Danielson
Spencer DeMille Purdy
Robert Denvir
Jamie L. Dobson
Navid Fereidooni
Andrea Flynn (Reinstatement)
Colin Harper
Seyed Mehdi Hashemi
Sinan Hussain
Sylvie Gagnon (Reinstatement)
Kali Gordon
Lamont Gouws
Bruce Greenway
Oriane Johnson
Seyedtorfeh Ketabchi
Tillie Kwan (Reinstatement)
Agnes LaPointe (Reinstatement)

Danielle Lawson
Arthur Leung
Wai Yan Leung
David Long
Chad Manley
Tina Lisa Matthiesen
Ryan McClanaghan
Andrew McConnell
Rance Yan Ki Mok
Abhilasha More
Natalia Mulekova
Benjamin Nielsen
Earl Wayne Palchinski (Reinstatement)
Earl Peng
Song Peng
Sylvie Redden
Gasser Rezeika (Reinstatement)
Jamey Richards
Emmanuel D. San Miguel
Stefan Schulson
Pamela Shaw
Jeff Shen
Vicki Skovle
Ji-Young Soulliere (Reinstatement)
Scott Standerwick
Luke Stern
Michelle Reyes Tan
Mahsa Tashakor
Michael Thicke
Khanh Tran (Reinstatement)
Aaron Urion
Graeme Velhurst
Sofia Villarreal De Lara
Nicholas Waissbluth
Katrina Walters
Kerri West
James Wu (Reinstatement)
Maryam Yahyavi
Kathryn Young

AIBC Register Update 2012 / 2013 (continued)

New Architectural Graduates

Marie C Caillier
Svetlana Sharipova (Reinstatement)

New Intern Architectural Technologists

Jessie Abraham
Kevin Chan
Cyndi Condon Moore
Rob Gleeson
Corey Grobe
Paul Jardine
Randal Lavery
Stephen Leung
Lan Luo
Derek Matthews
Jak New
Jeff Pepperdine
Jin Zhang
Xun Zuo

New Architectural Technologists

Eamonn Bourke
Cyndi Condon Moore
Corey Grobe
Paul Jardine
Arthur Mak
George Mak
Jak New
Jeffrey Pepperdine
Antonio Rigor
Erlund Teichroeb
Phaedra Williams
Lukas Wykpis
Jin Zhang

New Students

Tai Adler
Victoria Andrievska
Ryan Bashore
Jesse Basran
Shawn Bellamy
Alison Burgess
Brendan Callander
Andrew Carnochan
Minnie Chan
Ewing Choi
Cristina Craiu
Sarah Cree
Luisa Milady De Los Santos
Michael Dimock
Taylor Fahy
Claudio Ferreira
Beverleigh Foster
Lindsey Fryett
Rory Fulber
Avishai Gilad
Andy Guiry
Pera Hardy
James Jaboon
Ryland James
David Klocek
Stephen Leung
Yan Luo
Todd MacMurchy
Heba Maleki
Stephanie Matkaluk
Zeinab Mobini
Joel Nelson
Aaron Petruic
Anthony Roach
Jossy Sandjaja
Avery Titchkosky
Joomi Seo
Fotoohi Sepideh

Narelle Sookorukoff
Shiloh Sukkau
Katrina Szekely
Evan Taurins
Johanna Tsai
Ryan Turner
Obi Vattanawong
Khat Vesal
Stefan Walsh
Xi Wang
Enoch Wong

Associate Resignations

Henry Ahking
(Previously Registered Member)
Robert Billington
(Retired Architect)
Eric Boettger (Building Designer)
Carlitos Borja
(Architectural Technologist)
Tom Bowen (Retired Architect)
John Chislett (Retired Architect)
Piers Cunningham (Intern Architect)
Stephanie da Silva
(Intern Architect)
Brad De Abreu
(Intern Architectural Technologist)
Marianne Enhorning
(Intern Architect)
Sylvie Gagnon (Intern Architect)
Harley Grusko (Intern Architect)
Lorraine Henning (Intern Architect)
Wlodek Jankowski (Retired Architect)
Frank Kardux (Building Designer)
Graeme Lindsay (Building Designer)
Richard Linley
(Previously Registered Member)
Edward MacKinnon
(Retired Architect)

AIBC Register Update 2012 / 2013 (continued)

Associate Resignations, cont.

John Mayell (Retired Architect)
Ruriko Numazawa (Intern Architect)
Freda Pagani (Retired Architect)
Marnie Pardee (Intern Architect)
Robert Ross Parker
(Previously Registered Member)
Antonio Rigor (Intern Architect)
Jochen Rommel
(Residential Designer)
Frederick T. Sale
(Building Designer)
Warren Schmidt (Intern Architect)
Ouri Scott (Intern Architect)
Arie Smits (Retired Architect)
Danny So (Architectural Technologist)
Jason Stoll
(Intern Architectural Technologist)
Natalia Tcherniak (Intern Architect)
Bradley Toews
(Architectural Technologist)
Michael Tynan (Residential Designer)
Tysa Mayla Tenebro
(Intern Architect)
Stefania Violante (Intern Architect)
Bartholomew Voorsanger
(Retired Architect)
Julian Wang (Intern Architect)
Susanne Wogiatzis
(Architectural Technologist)

DECEASED ASSOCIATES

Lynda Ursaki (Intern Architect)

REMOVALS FROM THE REGISTER FOR NON-PAYMENT

Architects:

Robert Church
Ronald Chikmoroff
Randi C Fox
Roland Jonker
Eric Lam
Hector Lo
Egil Lyngen
Jerry J. Phillips

Firms:

Fox Architecture
Stavro Melathopoulos Architect
VC Architecture Inc.

Previously Registered Members:

Carole Arnston
Mark Chambers

Intern Architects:

Dallas Buchannon
Heather Button
Mary Rose Drescher
Andrea Flynn
Christina Gray
David Jacobson
Tillie Kwan
Agnes Lapointe
Karl Vinge
Lynne Varhol
James Wu

Intern Architectural Technologists:

Mike Barkowski
Justin Connell

Architectural Technologists:

Michael Driedger
Greg Miron

Architectural Graduates:

Marie Callier
Dragoslav Mitic
Anant Topiwala

Building Designers:

John Schlosser

Executive Director's Report 2012 / 2013

Perspective, familiar to architects, varies with the observer's position, direction of view, cone of vision and the number and location of vantage points. Hold all the variables constant ... including the object's characteristics and its place in space ... but change the observer's position, and one can experience parallax. Optical shift notwithstanding, the reality is reliable.

The Operational Perspective

When we engage with commercial processes of clients (private, public or public/private), are we getting in the way of their business? Are we advocating on behalf of the firms interested in the clients' projects? Or are we raising clients' awareness of professional practice standards and ethical constructs, in their own interests as well as those of the profession at large? To the last question, only: yes; all in the broader public interest of the project's owners, occupants and neighbourhoods.

When we participate in national or international initiatives, are we straying beyond our provincial mandate? Are we using our limited resources to solve other parties' problems to little advantage for our members? Or are we learning from others, building support networks for common challenges, helping to set harmonized standards and creating access for our profession (architects, intern architects and firms alike) to opportunities in recognition of our increasingly mobile architectural community in a shrinking global economy and an evolving business environment? To the last question, only: yes, all of which serves the public better.

When we accumulate operating surplus over a number of years, are we feathering some mysterious nest? Are we unduly burdening our revenue sources? Or are we, by a combination of conservative budget design, careful management and good fortune, making sure that the organization is financially healthy, able to take on emerging initiatives; improve our premises as the needs arise; and fend off unforeseen challenges without impairing our ability to operate properly or needing cash calls from the membership and firms? To the last question, only: yes, thereby investing in our sustainability, which is also in the public interest under our regulatory mandate.

Optical shifts notwithstanding, the reality is reliable. We are, indeed, active within (and looked to by) our design and construction industry, in British Columbia and across the country, for collaborative contribution and leadership. We are financially healthy and well-managed, as attested to by the independent auditor's report and our bankers.

We are in high compliance with the Architects Act, AIBC Bylaws and AIBC Council policies respecting good governance, operational constraints and objectives. Further information and insights are found in other reports, by AIBC Council's officers, under separate cover.

Executive Director's Report 2012 / 2013 (continued)

2012: The Year in Review (and 2013 to date)

Below please find a selection of operational highlights indicative of their spectrum.

1. The new Internship in Architecture (IAP) manual was completed and published, including the updated experience standards which came into effect 01 January 2013. Greater harmony among the 11 Canadian architectural licensing jurisdictions as to requirements and processes facilitates inter-provincial acceptance and an intern architect's mobility regarding admission to the profession. The AIBC's ongoing role in the national IAP task force is significant.
2. Ten AIBC Bylaw amendments were implemented with membership approval and provincial government acceptance. The Bylaw Review Committee continues its diligent efforts towards review and renewal of the full set of bylaws, with AIBC Council's support. Its primary recent focus is with a suite of new 'Consensual Resolution' bylaws which is, as this report is being written, with the members for a mail ballot vote following a series of membership consultations and published reasons. Results will be known in early May 2013.
3. We continue to be both proactive and responsive regarding such aspects of professional practice as client/architect agreements and requests for proposals. We work to educate and assist purchasers of architectural services as to appropriate procurement methods; the nature and extent of client's information necessary to enable responsible proposals; and such elements as copyright and intellectual property.

Most efforts are successful; when not, we publish advice to that effect, with reasons. Input from members and firms is often essential and sincerely appreciated. Members and firms who resist unsupportable (and uninsurable) terms and conditions of selection and/or engagement understand, inter alia, the thoughts of a private detective protagonist from Dennis Lehane's novel, 'A Drink Before the War':

"When you hire me, you lease my services. You don't buy me."

4. The Annual Conference, Induction and Retirement celebration, and Volunteer Recognition event were successfully delivered, for the first time 'unbundled' from each other at separate times and places. That approach, which received positive feedback from members, interns, families and other participants (as well as having operational advantages) is being continued, in June (Induction & Retirement), October (Annual Conference, jointly with the AIA's Pacific & Northwest region) and November (Volunteer Recognition).
5. The Broadly Experienced Foreign-trained Architect (BEFA) program, which had its genesis at the AIBC, is now firmly ensconced as a national program under the auspices of the Canadian Architectural Certification Board (CACB). The AIBC was a significant participant in the national BEFA task force, now terminated.

Executive Director's Report 2012 / 2013 (continued)

6. That employed architects (not only principals of architectural firms) are permitted to sign and seal documents for professional reliance, is reinforced under conditions (including agreement with their firms) set out in AIBC Bulletin 61: Use of Professional Seal. This evolution in the working culture of the profession, articulated and encouraged via AIBC Council ruling, is foreseen as enhancing the value of becoming registered for members of all ages and experience.
7. The AIBC is now a member (effective 01 Jan 2013) of the national Examination for Architects in Canada (ExAC) system and an active participant on the ExAC Committee. Intern Architects are now able to choose either the ExAC process or that of the NCARB AREs in the United States and have their results recognized in every Canadian licensing jurisdiction.
8. It is anticipated that ExAC success will also become recognized in the United States under a new inter-recognition agreement with the NCARB, scheduled for acceptance in June 2013 and respecting which international initiative the AIBC is participating.
9. While we have relatively stable membership, there continues to be reduction within Building Designer and Residential Designer associate categories.
10. We are developing (with a highly experienced consultant) a new AIBC web site with an eye especially towards its accessibility by its principal users, largely people and organizations outside the AIBC offices, who need not understand our internal structure but, rather, who need to find that they can navigate the site more intuitively according to the types of questions they have.
11. A total of 77 illegal practice enquiries were received over the course of 2012, down from 146 in 2011. Of those, 49 were either not substantiated or were quickly resolved while 28 called for further investigation. The latter were comprised of a mixture of 'misrepresentation' (21 files) and actual 'illegal practice' of architecture (7 files). Twenty-two undertakings were obtained from non-architects, double the prior year's tally and a record for this type of achievement, reducing the volume of potential repeat offenders. Seventy files (including some from prior years) were brought to satisfactory conclusions. Fifty-two files remain open as of 07 April 2013. Our outreach and due diligence, aided by members who bring such matters to our attention, exhibit clear results in the public interest.
12. The provincial government brought into being a new Limitations Act which, inter alia, reduced the ultimate limitation period to 15 years and set the start of that period to the occurrence date of the alleged error or omission. Those developments, sought for decades by the AIBC and pursued recently in collaboration with other organizations and in direct consultation with the government, represent serious positive changes in the legal landscape.

Executive Director's Report 2012 / 2013 (continued)

13. Our pursuit of appropriate industry relationships, introduced in the prior year, is demonstrating success in its range, growing numbers and tangible support for AIBC events and programmes, including (but not limited to) professional development delivery, induction and retirement celebration, annual conference and gallery exhibits.
14. Alternate sources of revenue (i.e. those which arise from the above-noted relationships, such operational service centres and programmes as registered providers of learning units, conference registration and document sales) accounted for about 30% of all revenues. The balance (about 70%) comes from registration and licensing fees. Members' fees comprised about two-thirds of the latter figure, or about 46% of all revenue. Members' and firms' fees together are the source of about 58% of all revenue.
15. Continuing Education System (CES) compliance by participants was 97.5% at the 30 June 2012 deadline. Less than 0.5% of all participants remain non-compliant. The CES audit of 5% of the participants was successful in confirming their compliance. Bulletin 80 respecting the CES was thoroughly updated, especially regarding the new, nationally harmonized two-year reporting period, and published.
16. A total of 114 potential unprofessional conduct complaints (including one omnibus complaint for CES non-compliance concerning 45 members and associates) were received in 2012. Twelve files (including the CES matter) evolved formally. Of those, seven investigations are complete; the other five are ongoing into 2013. No disciplinary inquiries were held.

Trends across the 114 initial files included: client concern about fees charged for architectural services and inadequate client communication; project takeover by one architect from another; and public concerns about architects' statements and behavior in both public and private spheres.

17. We are in the leading role for our profession's national involvement with the Asia Pacific Economic Cooperation (APEC) Architect Project. In that regard, the AIBC is fulfilling that project's secretariat role through 2014 and will be hosting the project's meeting in the Fall of that year. In parallel, we are spearheading efforts to pursue memoranda of agreement with APEC member economies, initially Australia and New Zealand.
18. Our principal capital asset ... i.e. our ownership (just under one-half) of the Architecture Centre building ... continues to be well-managed, professionally, by an experienced property management company on behalf of the strata council in which we have an active role. Its value is appraised annually for insurance purposes so the owners are properly protected. The strata corporation's contingency fund satisfies legal requirements. Financial statements indicate a small surplus currently relative to the annual budget. The property management company's finances are audited and the Real Estate Board reviews annually the processes and documentation, including financial, of a sample group of strata corporations managed by the company which serves 440 Cambie Street.

Executive Director's Report 2012 / 2013 (continued)

Given the building's age (c. 1914; renovated for our purposes in 1998/99) and heritage status, the building has benefited from exterior lighting upgrades, banners and sidewalk improvements; and more recently, inspections, reports and upgrades relating to its façade; air-handling; security system and cabling; and aspects of perimeter roofing conditions. Analysis is underway of changes of the street level's fenestration, largely as a result of the recurring effects of vandalism (covered by insurance) this past year. The broader condition and life expectancy of the roof is also under review.

The foregoing notwithstanding, the monthly strata fees have remained relatively stable over a number of years and there has not been a 'cash call' on the strata owners

19. Our connections with relevant organizations continue to be nurtured. To cite a few examples:

- i. The annual Buildex convention provides many architects with information, contacts and professional development opportunities, featuring in 2012 and 2013 an 'Architecture Day' of pertinent sessions;
- ii. The working relationship with the APEGBC continues to grow, including joint efforts respecting the Certified Professional Program, Building Envelope Standards, Regulatory Coordination; submissions and presentations to levels of government regarding building code evolution, permitting processes and the use of electronic seals; and sharing of operational information and insights; and
- iii. The province's construction associations work with us apropos procurement methods, standard contracts and project delivery methods in the public interest.
- iv. The work of the Canadian Construction Documents Committee (CCDC) is strongly supported by the AIBC, a member of which represents the profession at the CCDC table. A well-attended 'CCDC update' session was hosted by the AIBC at our offices.
- v. Collaboration with Architecture Canada / RAIC is ongoing, including realization of the BEFA program, aided and abetted by the RAIC's efforts coordinating with the federal government; pursuit of a similar initiative respecting funding for our profession's International relations Committee's negotiations with architectural organizations in Europe, the USA, Mexico and the Pacific Rim; and our hosting the Vancouver Chapter's meetings.

20. We re-established successful interchange with the students at the UBC School of Architecture. This is critical in terms of ensuring better awareness and understanding of the profession and its alternate futures, while encouraging greater uptake by graduates.

21. Our members' public service in their communities is extensive in relation to representation of the AIBC on some two dozen Advisory Design Panels, all coordinated by staff through the energetic members of our Design Panel Committee, as well as on many other external organizations.

Executive Director's Report 2012 / 2013 (continued)

Going Forward from a Position of Strength

From an operational perspective, a number of creative policy-related initiatives are attracting our interest, attention and participation relative to ensuring the sustainable success of the profession and this organization:

1. AIBC Council expects to draw conclusions about the principle-based directions it will take to resolve the futures of the various categories of associates in the organization, and to report accordingly at the upcoming 2013 annual meeting. Implementing those directions will doubtless require careful analysis of our legislation, bylaws, standards, policies and protocols as a high priority, in the interests of both the public and the profession.
2. As noted earlier, we are financially healthy. Are we too healthy? We have launched an independent Risk Assessment in order to determine answers to these basic questions: how much money should we set aside (i.e. beyond the immediate support of our annual operating budget) for what foreseeable needs and possible eventualities? With what likelihood? At what risk if not available? And how, if at all, might any such accumulated surplus be dedicated to any specific risk or need?

If what we reasonably need to have set aside is less than what we now have, then we will need to examine how best to reduce that 'reserve'. If our current 'reserve' is inadequate, then we will need to address that issue. The Finance Committee has this item high on its agenda as a factor in informing our next (2014) annual operating budget, requiring preparation and approval in November 2013.

3. A joint working group comprised of a number of council members and senior management is working together to prepare a strategic plan for the organization, targeting 2018 as its longer range horizon. This is an exciting prospect because it speaks to high-level council/staff (policy/operations) alignment of aspirations and expectations of measurable success. A report is expected at the upcoming 2013 annual meeting.

Council/staff cooperation in these initiatives is essential to their meaningful implementation.

"In theory", 'tis said, "there is no difference between theory and practice. In practice, there is."

As an operation, we strive for and maintain a workplace culture characterized by respect and safety; attraction, development and retention of highly skilled, intelligent and competent individuals; fair and reasonable workplace practices, compensation and benefits; opportunities for learning and growth; and achievement of excellence. We have a mission-driven staff ... supported by an amazing complement of committed volunteers ... working diligently in the interests of the public, the profession and its community of architects and other registrants. The 'shop' is where reality is dealt with on a daily, often transaction-specific basis in an effective, practical fashion.

Executive Director's Report 2012 / 2013 (continued)

In meeting the institute's regulatory expectations, including the membership's evolving professional needs even while debate ranges at a policy level, we remain grounded and operationally optimistic.

Your constructive feedback is, as always, welcome. Respectfully submitted;

A handwritten signature in black ink, reading "Michael A. Ernest". The signature is fluid and cursive, with the first name "Michael" being the most prominent part.

Michael A. Ernest architect AIBC
Executive Director

25 April 2013



ARCHITECTURAL INSTITUTE OF BRITISH COLUMBIA

Suite 100 - 440 Cambie Street, Vancouver, BC Canada, V6B 2N5

Tel: 604 683 8588 / Toll Free in BC: 1 800 661 2955

Fax: 604 683 8568 / 1 800 661 2955

E-mail: aibc@aibc.ca

Website: www.aibc.ca